

MEASURING THE EFFICIENCY OF EU13 NUTS 2 REGIONS BASED ON RCI APPROACH

M ENÍ EFEKTIVITY REGION NUTS 2 ZEMÍ EU13 NA ZÁKLAD P ÍSTUPU RCI

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Annotation

Paper deals with an application of Data Envelopment Analysis methods to multicriteria efficiency evaluation of NUTS 2 regions within ōnewö Member States joining the EU in 2004, 2007 and 2013. The main aim of the paper is to analyse a level of efficiency achieved in individual NUTS 2 regions of EU13. Empirical analysis is based on the competitiveness scores (input and output dimension) individually achieved by all evaluated regions within Regional Competitiveness Index 2013 approach. Using of DEA method in the form of efficiency and super efficiency model seems to be convenient because there is not only one factor evaluated, but a set of different factors that determine the level of regional competitiveness. DEA method is based on input and output indicators and evaluates the efficiency how regions are able to transform their inputs into outputs. Therefore, efficiency of each region is thus perceived like a source/mirror of competitiveness.

Key words

competitiveness, DEA method, NUTS 2 region, RCI, regional efficiency

Anotace

P ísp vek se zabývá aplikací metody analýzy obalu dat za ú elem vícekriteriálního hodnocení efektivity region NUTS 2 v rámci skupiny ť nových ō lenských stát EU, jeťp istoupily v letech 2004, 2007 a 2013. Hlavním cílem p ísp vku je analyzovat úrove efektivity dosahované jednotliv kaťdým regionem NUTS 2 v rámci skupiny stát EU13. Empirická analýza je zaloťena na hodnotách skóre indexu konkurenceschopnosti (dimenze vstup a výstup) dosahované jednotlivými hodnocenými regiony v rámci konceptu Indexu regionální konkurenceschopnosti 2013. Vyuťtít metody DEA ve form modelu efektivity a super efektivity se jeví jako vhodné, jelikoť není hodnocen pouze jeden faktor, ale skupina rozli ných faktor ur ujících úrove regionální konkurenceschopnosti. Metoda DEA je zaloťena na indikátorech vstupu a výstupu a hodnotí efektivitu, s jakou jsou regiony schopny transformovat vstupy na výstupy. Z tohoto d vodu je efektivita kaťdého regionu považována za zdroj/zrcadlo konkurenceschopnosti.

Klí ová slova

konkurenceschopnost, metoda DEA, NUTS 2 region, RCI, regionální efektivita

JEL classification: C67, R11, R13

Introduction

The European Union (EU) is an economic and political partnership representing a unique form of cooperation among 28 Member States today. In the EU, the process of achieving an increasing level of

competitiveness is significantly difficult by the heterogeneity of countries and regions in many areas. The EU countries are highly heterogeneous in their sectorial specialisations and performance. Although, the EU is one of the most developed parts of the world with high living standards, there exist significant and huge economic, social and territorial disparities having a negative impact on the balanced development across Member States and their regions, and thus weaken EU's competitiveness in a global context (Poledníková, Lelková, 2012). The European integration process is thus guided by striving for two different objectives: to foster economic competitiveness and to reduce disparities (which were growing after EU enlargement history) (Molle, 2007). The EU has a long viewed enlargement process as an historic opportunity to further the integration of the continent by peaceful means and an extraordinary opportunity to promote political stability and economic prosperity in Europe. Since 2004, EU Membership has grown from 15 to 28 EU Member States, bringing in most states of Central and Eastern Europe and fulfilling an historic pledge to further the integration of the European continent by peaceful means. The carefully managed process of enlargement is one of the EU's most powerful policy tools, and that, over the years, it has helped to transform many European states into functioning democracies, free market economies and more affluent countries. The EU maintains that the enlargement door remains open to any European country be able to fulfil the EU's political and economic criteria for Membership. At the same time, many observers assess that EU enlargement may soon be reaching its limits, both geographically and in terms of public enthusiasm for further expansion.

The gradual access of new Member States into the EU was associated with increased regional disparities (gaps) and a threat to the competitiveness and internal cohesion. Has increased integration within the EU and the rest of the world helped the EU as a whole to become a more globally competitive? Certainly, but different EU Member States, or groups of Member States have taken different approaches to this integration process. From this point of view, the main aim of the paper is to measure and evaluate the level of efficiency achieved by individual EU NUTS 2 regions within new EU Member States based on competitiveness scores of these regions within Regional Competitiveness Index (RCI) approach. Efficiency of each region is thus perceived like a mirror of competitiveness and the differences between regions within Central and Eastern Europe and Balkan Countries are the main orientation of this paper.

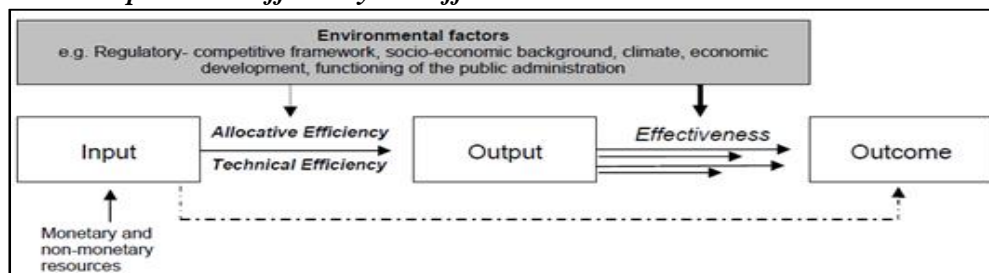
1. Relations between competitiveness and efficiency

The support of cohesion and balanced development together with increasing level of competitiveness belong to the temporary EU's key development objectives. In the global economy regions are increasingly becoming the drivers of the economy and generally one of the most striking features of regional economies is the presence of clusters, or geographic concentrations of linked industries. Current economic fundamentals are threatened by the shifting of production activities to places with better conditions. The regional competitiveness is also affected by the regionalization of public policy because of the shifting of decision-making and coordination of activities at the regional level. Within governmental circles, interest has grown in the regional foundations of national competitiveness, and with developing new forms of regionally based policy interventions to help improve the competitiveness of every region and major city, and hence the national economy as a whole. Regions play an increasingly important role in the economic development of states. In relation to competitiveness, efficiency is complementary objective, which determines the long-term development of areas in a globalized economy. Therefore in recent years, the topics about measuring and evaluating of competitiveness and efficiency have enjoyed economic interest. Although there is no uniform definition and understanding of these terms, these multidimensional concepts remain ones of the basic standards of performance evaluation and it is also seen as a reflection of success of area in a wider comparison. Increasing competitiveness is generally considered to be the only sustainable way of improving living standards in the long-term period (Barrell, Mason, O'Mahony, 2000).

Efficiency management is one of the major sources of sustainable national competitiveness. A systematic understanding of the factors that affect efficiency, and subsequently also competitiveness, is very important. Dynamic efficiency is also highly important for many economic subjects (e.g.

companies, states and regions) as a whole and for the individuals involving in it. But it necessary to distinguish between efficiency and effectiveness. Efficiency and effectiveness analysis is based on the relationship between inputs (entries), outputs (results) and outcomes (effects). As it can be seen in Fig. 1, the efficiency is given by the ratio of inputs to outputs, but there is difference between the technical efficiency and the allocative efficiency. The technical efficiency implies a relation between inputs and outputs on the frontier production curve, but not any form of technical efficiency makes sense in economic terms, and this deficiency is captured through the allocative efficiency that requires a cost/benefit ratio. The effectiveness implies a relationship between outputs and outcomes, thus effects of activities to the real economy and the essential conditions for national competitiveness.

Fig. 1: Relationship between efficiency and effectiveness



Source: Melecký, 2013

2. Theoretical background of empirical analysis

Measurement and evaluation of efficiency is an important issue for at least two reasons. First, in a group of units where only limited number of candidates can be selected, the efficiency of each must be evaluated in a fair and consistent manner. Second, as time progresses, better efficiency is expected. Hence, the units with declining efficiency must be identified in order to make the necessary improvements (Greenaway, Görg, Kneller, 2008). The efficiency of areas, in this case of regions, can be evaluated in either a cross-sectional or a time-series manner, and the Data Envelopment Analysis (DEA) is a useful empirical method for both types of efficiency evaluation. DEA is a relatively new data oriented approach for providing a relative efficiency assessment and evaluating the efficiency of a set of peer entities called Decision Making Units (DMUs) which convert multiple inputs into multiple outputs. DEA is thus a multi-criteria decision making method for evaluating efficiency and productivity of a homogenous group (DMUs). The aim of DEA method is to examine DMU if they are efficient or not efficient by the size and quantity of consumed resources by the produced outputs. In DEA approach, DMUs usually use a set of resources as inputs and transform them into a set of outcomes as outputs. The efficiency score of DMUs in the presence of multiple input and output factors is defined as follows (1):

$$\text{Efficiency of DMU} = \frac{\text{weighted sum of outputs}}{\text{weighted sum of inputs}}. \quad (1)$$

In recent years, we have seen a great variety of applications of DEA for evaluating the performances of many different kinds of entities engaged in many different activities. Because of low assumption requirements DEA has also opened up possibilities for use in cases which have been resistant to other approaches because of the complex (often unknown) nature of relations between multiple inputs and multiple outputs involved in DMUs. DEA method is a convenient method for comparing regional efficiency as an assumption for performance of territory because DEA does not evaluate only one factor, but a set of different factors that determine degree of economic development (Melecký, 2013).

Efficiency analysis starts from building database of indicators that are part of RCI 2013 approach. RCI covers a wide range of issues related to territorial competitiveness including innovation, quality of institutions, infrastructure (including digital networks) and measures of health and human capital. RCI may serve as a tool to assist EU regions in setting the right priorities to further increase their

competitiveness. Because of this reason, eleven pillars of RCI are grouped according to the different dimensions (input versus output aspects) of regional competitiveness they describe. The terms -inputsø and -outputsø are meant to classify pillars into those which describe driving forces of competitiveness, also in terms of long-term potentiality, and those which are direct or indirect outcomes of a competitive society and economy (Annoni, Kozovska, 2010). Methodology of RCI is thus suitable for measuring regional efficiency by DEA method. In this paper, as input indicators to DEA are not used the initial RCI 2013 indicators (73 indicators entered RCI 2013 having passed the statistical tests), but competitiveness scores of RCI 2013 pillars which are available at regional level. RCI 2013 scores are adjusted to positive values through Factor analysis, since DEA does not allow negative values of the input variables. In Appendix 1, input pillars and output pillars are specified ó these are used in the paper.

Analysis is applied to regional territory of ðnewö EU Member States, i.e. 13 countries joined to the EU in 2004, 2007 and 2013. These 13 countries cover in total 57 NUTS 2 regions¹ ó Bulgaria 6 (BG), Cyprus 1 (CY), Czech Republic 7 (CZ), Estonia 1 (EE), Croatia 2 (CR), Hungary 7 (HU), Lithuania 1 (LT), Latvia 1 (LV), Malta 1 (MT), Poland 16 (PL), Romania 8 (RO), Slovenia 2 (SI) and Slovakia 4 (SK). Why was this group of regions chosen for empirical analysis? Where the impact of enlargement is seen perhaps most clearly is in the developments in intra-EU trade and, particularly, in trade in intermediate goods. The EU13 Member States have become important suppliers of intermediate goods to several key EU producers (Annoni, Dijkstra, 2013). Their inputs are therefore increasingly vital to the competitiveness of final goods exports from other EU countries. In addition, EU13 countries are themselves expanding their sourcing of intermediate goods abroad, both within the Union and globally. Thus on the one hand EU13 companies are becoming more important sources for industries in other EU countries, while they themselves are becoming more globalised, taking advantage of greater openness both within the EU and towards the rest of the world to better integrate their production structure. On the other hand, ðnewö EU Member States have to scope with conditions of Single internal market and rules of EU policies, what is in some areas problematic because of their historical heritage of mark ðCountries behind Iron Curtainö. So, the main question is, what is the current position of individual regions within the group of Central, Eastern and Balkan European countries? Do all of these regions have the same position and conditions for competing with ðoldö EU Member States?

Empirical analysis is based on a frontier non-parametric approach and aims to study efficiency and trend of returns to scale (RTS). This is based on model introduced by A. Charnes, W.W. Cooper and E. Rhodes in 1978, i.e. CCR model assuming constant returns to scale (CRS). In this paper, it's used input orientation of this model, because the attention is paid to endogenous factors of regional competitiveness. According to the chosen model and the relationship between number of DMU and number of inputs and outputs, the number of efficient units can be relatively large. Because there were many efficient regions in the classification, in the paper is also designed a model of super efficiency. The way in which DEA program computes efficiency scores can be explained briefly using mathematical notation in model (2) (Cook and Seiford, 2009):

$$\min z = \theta_q - (e^T s^+ + e^T s^-), \quad (2)$$

subject to

$$X\lambda + s^- = \theta_q x_q,$$

$$Y\lambda - s^+ = y_q,$$

$$\lambda, s^+, s^- \geq 0,$$

where z is the coefficient of efficiency of unit U_q ; θ_q is radial variable indicates required rate of decrease of input; ϵ is infinitesimal constant; e^T is convexity condition, in the case of CRS: $e^T = (1,$

¹ In RCI 2013, capital regions are merged with one or more of their neighbouring regions: Wien (AT), Brussels (BE), Prague (CZ), Berlin (DE), Amsterdam (NL) and London (UK). The remaining NUTS 2 regions may contain multiple functional urban areas, but they do break up a single functional urban area in to distinct parts.

$1, \hat{1}, 1$); s^+ , and s^- are vectors of slack variables for inputs and outputs; w represent vector of weights assigned to individual units; x_q means vector of input of unit U_q ; y_q means vector of output of unit U_q ; X is input matrix; Y is output matrix. In CCR model aimed at inputs the efficiency coefficient of efficient DMU equals 1, but the efficiency coefficient of inefficient DMU is lower than 1.

In CCR model, efficiency coefficients of efficient units equal to 1. Depending on chosen model, but also on the relationship between number of units and number of inputs and outputs, number of efficient units can be relatively large. Due to the possibility of efficient units' classification, it is used Andersen-Petersen's model (APM) of super efficiency. Following constant return to scale (CRS) model is input oriented dual version of APM (3) (Andersen and Petersen, 1993):

$$\min \theta_q, \quad (3)$$

subject to

$$\sum_{\substack{j=1 \\ j \neq k}}^n x_{ij} \lambda_j + s_i^- = \theta_q x_{iq}; i = 1, 2, \dots, m$$

$$\sum_{\substack{j=1 \\ j \neq k}}^n y_{ij} \lambda_j - s_i^+ = y_{iq}; i = 1, 2, \dots, r$$

$$\lambda_j, s_i^+, s_i^- \geq 0, \lambda_q = 0$$

$$j = 1, 2, \dots, n.$$

where x_{iq} and y_{iq} are i -th inputs and i -th outputs of DMU $_q$; θ_q is efficiency index (intensity factor) of observed DMU $_q$; λ_j is dual weight which show DMU $_j$ significance in definition of input-output mix of hypothetical composite unit, DMU $_q$ directly comparing with. The rate of efficiency of inefficient units ($\theta_q < 1$) is identical to model (1); for units identified as efficient in model (2), provides IO APM (2) the rate of super efficiency higher than 1, i.e. $\theta_q \geq 1$.

For solution of DEA method software tool based on solving linear programming problems is used in the paper ó Solver in MS Excel 2010, such as the DEA Frontier 2011.

3. Application of DEA for efficiency evaluation of EU13 NUTS 2 regions

The aim of DEA method is to examine DMU if they are efficient or inefficient by the size and quantity consumed resources by the produced outputs. The overall evaluation of efficiency of EU13 NUTS 2 regions is presented in Tab. 1, which shows levels of regional efficiency in IO CCR model and position of each region based on IO APM model of super efficiency (because of classification of all evaluated DMU). In Tab. 1, all evaluated NUTS 2 regions and their efficiency coefficients in IO APM CRS model of super efficiency are coloured by shadows of grey colour. Regions belonging to the group of the most efficient region are marked by dark grey colour and placed at front 20th positions ó these regions achieved level of efficiency coefficients at 1.0 in IO CCR CRS model (marked by bold font in Tab. 1). The group of the most efficient regions is followed by the group of slight efficient regions. Some NUTS 2 regions of all EU13 countries are included in this group. These regions achieved level of efficiency coefficients lower than 1.0 and higher than 0.9 points and are placed from 21st to 49th position. Last DMUs belong to the group of inefficient NUTS 2 regions ó this group is covered by Bulgarian, Czech, Hungarian and Polish NUTS 2 regions. Level of efficiency coefficients is lower than 0.9 in the case of inefficient regions and they are placed from 50th to 57th position ó it's marked by italic font.

The best results achieved Romanian and Bulgarian regions. Generally, these regions belong to regions with average or lower/the lowest level of efficiency. In the paper are thus detected anomalies in the final classification of some NUTS 2 regions based on values of efficiency coefficients in IO APM CRS model of super efficiency. DEA method evaluates the volume of inputs for given outputs, which in case of some Bulgarian, Hungarian and Romanian regions seems to be more efficient than others, although these regions generally belong to the less or average developed regions within the whole EU.

This fact could be a prerequisite for further research on evaluation of regional efficiency by other advanced DEA models, e.g. in 1st phase to divide evaluated regions into groups-levels according to all efficient frontiers via Context-Dependent DEA approach. By this stratification, into efficiency analysis will enter more homogenous groups of regions, which will be evaluated separately according to closer features.

In Tab. 1, trend of returns to scale (RTS) of each region is also presented ó constant, increasing or decreasing. This trend is calculated based on comparison results of efficiency within RTS orientation ó constant (CRS) and variable (VRS).

Tab. 1: DEA efficiency within EU 13 NUTS 2 regions

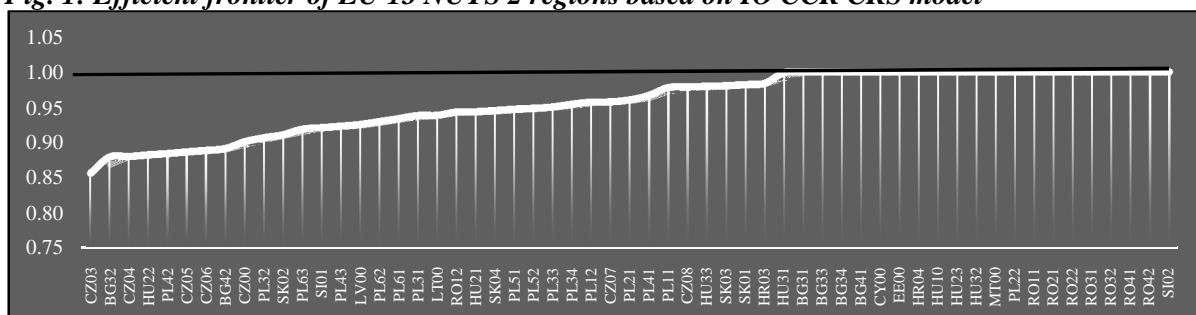
DMU	Efficiency		Super Efficiency		RTS			Final Rank ó IO APM CRS	
	IO CCR CRS	IO APM CRS	IO VRS	IO CRS	$\Sigma\lambda$	IO RTS	NUTS 2 Region	Rank	
BG31	1.0000	1.07073	1.00000	1.00000	1.00000	Constant	RO32 - 2.23004	1	
BG32	0.87966	0.87966	1.00000	0.87966	0.76108	Increasing	BG41 - 1.25227	2	
BG33	1.0000	1.01302	1.00000	1.00000	1.00000	Constant	HU32 - 1.24526	3	
BG34	1.0000	1.16981	1.00000	1.00000	1.00000	Constant	MT00 - 1.23443	4	
BG41	1.0000	1.25227	1.00000	1.00000	1.00000	Constant	BG34 - 1.16981	5	
BG42	0.89150	0.89150	0.95518	0.89150	0.86427	Increasing	RO21 - 1.16067	6	
CY00	1.0000	1.05866	1.00000	1.00000	1.00000	Constant	EE00 - 1.09747	7	
CZ00	0.90111	0.90111	0.91930	0.90111	1.03334	Decreasing	RO42 - 1.09301	8	
CZ03	0.85648	0.85648	0.87117	0.85648	0.94799	Increasing	RO31 - 1.09024	9	
CZ04	0.88021	0.88021	0.88098	0.88021	1.00177	Decreasing	HU10 - 1.08781	10	
CZ05	0.88682	0.88682	0.90605	0.88682	0.92214	Increasing	HR04 - 1.08023	11	
CZ06	0.88903	0.88903	0.89109	0.88903	1.01165	Decreasing	RO11 - 1.07814	12	
CZ07	0.95769	0.95769	0.97279	0.95769	0.94224	Increasing	BG31 - 1.07073	13	
CZ08	0.97881	0.97881	0.99080	0.97881	0.93720	Increasing	CY00 - 1.05866	14	
EE00	1.0000	1.09747	1.00000	1.00000	1.00000	Constant	HU23 - 1.05087	15	
HR03	0.98401	0.98401	1.00000	0.98401	0.91388	Increasing	RO41 - 1.01797	16	
HR04	1.0000	1.08023	1.00000	1.00000	1.00000	Constant	BG33 - 1.01302	17	
HU10	1.0000	1.08781	1.00000	1.00000	1.00000	Constant	PL22 - 1.00993	18	
HU21	0.94373	0.94373	0.97757	0.94373	1.04489	Decreasing	SI02 - 1.00930	19	
HU22	0.88275	0.88275	0.91720	0.88275	1.03013	Decreasing	RO22 - 1.00708	20	
HU23	1.0000	1.05087	1.00000	1.00000	1.00000	Constant	HU31 - 0.99916	21	
HU31	0.99916	0.99916	0.99923	0.99916	1.01776	Decreasing	HR03 - 0.98401	22	
HU32	1.0000	1.24526	1.00000	1.00000	1.00000	Constant	SK01 - 0.98217	23	
HU33	0.97979	0.97979	0.98969	0.97979	1.01273	Decreasing	SK03 - 0.98057	24	
LT00	0.93862	0.93862	0.98744	0.93862	0.90384	Increasing	HU33 - 0.97979	25	
LV00	0.92565	0.92565	0.98565	0.92565	0.84348	Increasing	CZ08 - 0.97881	26	
MT00	1.0000	1.23443	1.00000	1.00000	1.00000	Constant	PL11 - 0.97807	27	
PL11	0.97807	0.97807	0.98181	0.97807	0.98320	Increasing	PL41 - 0.96692	28	
PL12	0.95736	0.95736	0.96079	0.95736	1.00598	Decreasing	PL21 - 0.96049	29	
PL21	0.96049	0.96049	0.96289	0.96049	0.99119	Increasing	CZ07 - 0.95769	30	
PL22	1.0000	1.00993	1.00000	1.00000	1.00000	Constant	PL12 - 0.95736	31	
PL31	0.93838	0.93838	0.99568	0.93838	0.86238	Increasing	PL34 - 0.95443	32	
PL32	0.90691	0.90691	0.98839	0.90691	0.80465	Increasing	PL33 - 0.95045	33	
PL33	0.95045	0.95045	1.00000	0.95045	0.81898	Increasing	PL52 - 0.94861	34	
PL34	0.95443	0.95443	1.00000	0.95443	0.88770	Increasing	PL51 - 0.94732	35	
PL41	0.96692	0.96692	0.96870	0.96692	0.99219	Increasing	SK04 - 0.94546	36	
PL42	0.88443	0.88443	0.91650	0.88443	0.91517	Increasing	HU21 - 0.94373	37	
PL43	0.92325	0.92325	0.92444	0.92325	0.99473	Increasing	RO12 - 0.94341	38	
PL51	0.94732	0.94732	0.96734	0.94732	0.92956	Increasing	LT00 - 0.93862	39	
PL52	0.94861	0.94861	0.95252	0.94861	0.98436	Increasing	PL31 - 0.93838	40	
PL61	0.93391	0.93391	0.97649	0.93391	0.86321	Increasing	PL61 - 0.93391	41	
PL62	0.92978	0.92978	0.98449	0.92978	0.87324	Increasing	PL62 - 0.92978	42	
PL63	0.91905	0.91905	0.96617	0.91905	0.87209	Increasing	LV00 - 0.92565	43	
RO11	1.0000	1.07814	1.00000	1.00000	1.00000	Constant	PL43 - 0.92325	44	
RO12	0.94341	0.94341	0.98088	0.94341	0.88172	Increasing	SI01 - 0.92109	45	
RO21	1.0000	1.16067	1.00000	1.00000	1.00000	Constant	PL63 - 0.91905	46	
RO22	1.0000	1.00708	1.00000	1.00000	1.00000	Constant	SK02 - 0.91105	47	
RO31	1.0000	1.09024	1.00000	1.00000	1.00000	Constant	PL32 - 0.90691	48	

DMU	Efficiency	Super Efficiency	RTS				Final Rank ó IO APM CRS	
	IO CCR CRS	IO APM CRS	IO VRS	IO CRS	$\Sigma\lambda$	IO RTS	NUTS 2 Region	Rank
RO32	1.00000	2.23004	1.00000	1.00000	1.00000	Constant	CZ00 - 0.90111	49
RO41	1.00000	1.01797	1.00000	1.00000	1.00000	Constant	BG42 - 0.89150	50
RO42	1.00000	1.09301	1.00000	1.00000	1.00000	Constant	CZ06 - 0.88903	51
SI01	0.92109	0.92109	0.94875	0.92109	0.92251	Increasing	CZ05 - 0.88682	52
SI02	1.00000	1.00930	1.00000	1.00000	1.00000	Constant	PL42 - 0.88443	53
SK01	0.98217	0.98217	1.00000	0.98217	1.19833	Decreasing	HU22 - 0.88275	54
SK02	0.91105	0.91105	0.91217	0.91105	0.99297	Increasing	CZ04 - 0.88021	55
SK03	0.98057	0.98057	1.00000	0.98057	0.87488	Increasing	BG32 - 0.87966	56
SK04	0.94546	0.94546	0.99651	0.94546	0.86778	Increasing	CZ03 - 0.85648	57

Source: own calculation and elaboration, 2014

In following Fig. 1 it's possible to see evidential differences of efficiency IO CCR CRS model among 57 NUTS 2 regions. The line at 1.0 represents the efficient frontier ó at this level, DMU ratio of consumed inputs and produced outputs is in optimum. Distance of all evaluated regions from the efficient frontier is presented at Fig. 1, the most efficient regions are ranged at efficient line 1.0, inefficient regions are ranged below the efficient frontier; greater distance means lower efficiency.

Fig. 1: Efficient frontier of EU 13 NUTS 2 regions based on IO CCR CRS model



Source: own calculation and elaboration, 2014

Conclusion

The EU's enlargement has helped the EU to maintain a strong performance, in spite of increased global competition. Challenges certainly remain, but its recent performance gives reason to believe that the EU can leverage its strengths even as the economic environment toughens. Regions have indeed to pick priorities for their development strategies. The economic crisis made this even more difficult as public funding becomes scarcer. This approach, evaluation competitive advantages/disadvantages by DEA efficiency analysis can provide a guide to what each region should focus on taking into account its specific situation, its overall level of development and level of efficiency of using inputs (internal factor endowment) to produced outputs (direct/indirect outcomes) which are able to withstand competition.

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Appendix 1: Input and output indicators for DEA modelling ó RCI 2013 scores

DMU NUTS 2 regions	INPUTS					OUTPUTS			
	I ¹	I ²	I ³	I ⁴	I ⁵	O ¹	O ²	O ³	O ⁴
BG31	1.65	2.80	2.16	2.14	2.04	2.96	2.45	2.67	2.63
BG32	1.91	2.79	2.24	2.92	2.23	3.07	2.58	2.60	2.82
BG33	2.89	2.85	1.90	2.88	2.02	2.97	2.45	3.10	2.88
BG34	1.95	2.81	1.42	2.59	2.11	3.24	2.43	2.64	2.54
BG41	2.18	3.03	2.87	3.40	2.62	4.10	2.84	4.66	3.69
BG42	2.84	2.91	2.36	2.63	2.19	3.10	2.52	2.49	2.64
CY00	3.91	2.99	4.42	3.71	3.34	4.35	3.13	3.94	3.69
CZ00	3.49	3.82	3.72	4.63	4.09	4.47	3.74	4.39	4.51
CZ03	3.92	3.51	3.33	3.89	3.92	4.10	3.18	2.77	3.39
CZ04	3.13	3.77	2.90	3.84	3.87	3.47	3.48	2.72	3.22
CZ05	3.90	3.43	3.59	3.95	4.06	3.98	3.33	2.70	3.43
CZ06	3.59	3.54	3.78	3.59	3.99	3.85	3.30	3.21	3.58
CZ07	3.57	3.20	3.44	3.55	3.82	3.85	3.33	2.71	3.25
CZ08	3.67	3.26	3.38	3.85	3.97	3.56	3.55	2.72	2.92
EE00	3.88	2.79	3.16	3.98	3.94	3.70	2.46	3.64	4.20
HR03	1.95	2.90	2.89	2.88	3.22	3.36	2.74	3.74	3.05
HR04	2.21	3.07	2.91	2.89	3.09	3.29	3.22	3.79	3.24
HU10	3.05	3.61	2.61	3.78	3.81	3.95	3.59	4.72	4.40
HU21	3.65	3.45	2.07	3.54	3.61	3.72	3.24	2.74	3.38
HU22	3.65	3.53	2.35	3.61	3.60	3.97	3.08	2.75	3.09
HU23	3.65	2.85	1.86	3.30	3.45	3.38	2.74	2.95	3.60
HU31	3.59	3.10	1.84	3.31	3.40	3.18	3.04	2.51	3.55
HU32	3.59	3.00	1.36	3.13	3.31	3.30	2.86	2.71	3.12
HU33	3.59	3.07	1.78	3.02	3.42	3.67	2.84	2.75	3.24
LT00	3.10	2.88	2.09	3.52	3.63	3.39	2.69	2.89	3.45
LV00	3.17	2.94	2.19	3.34	3.11	3.24	2.45	3.53	3.22
MT00	4.33	2.84	4.51	2.53	4.43	3.60	2.68	4.01	3.67
PL11	3.18	3.21	2.57	3.24	3.24	3.82	3.27	2.88	3.16
PL12	3.02	3.46	2.84	4.01	3.24	4.23	3.49	4.16	4.00
PL21	3.12	3.28	3.21	3.41	3.21	3.69	3.38	2.84	3.70
PL22	2.96	3.46	2.91	3.80	3.21	3.59	3.78	3.06	3.17
PL31	3.16	2.85	2.86	3.42	3.09	3.72	2.80	2.46	3.14
PL32	3.12	2.89	3.20	3.22	3.09	3.31	2.85	2.22	3.19
PL33	3.17	2.95	2.70	3.40	3.09	3.25	3.10	2.24	2.71
PL34	3.06	2.76	2.99	3.22	3.09	3.77	2.66	2.45	2.91
PL41	2.96	3.14	2.82	2.98	3.30	3.48	3.14	2.53	3.04
PL42	3.11	3.16	2.67	3.12	3.30	3.56	2.86	2.95	3.09
PL43	3.05	3.22	2.55	2.94	3.30	3.77	2.93	2.62	3.01
PL51	2.90	3.19	2.64	3.45	3.32	3.81	3.23	3.04	3.22
PL52	3.32	3.25	3.02	3.27	3.32	3.56	3.27	2.56	3.06
PL61	3.07	3.01	2.65	3.19	3.20	3.24	3.03	2.59	3.10
PL62	3.28	2.84	2.70	2.75	3.20	3.32	2.69	2.62	2.89
PL63	3.21	3.03	2.97	3.37	3.20	3.78	2.96	3.03	3.42

DMU NUTS 2 regions	INPUTS					OUTPUTS			
	I ¹	I ²	I ³	I ⁴	I ⁵	O ¹	O ²	O ³	O ⁴
RO11	2.81	2.80	2.10	2.43	2.12	4.07	2.59	2.39	3.03
RO12	2.51	2.85	2.20	2.57	2.07	3.18	2.62	2.45	2.67
RO21	1.97	2.79	2.16	2.42	1.85	3.94	2.55	2.35	2.59
RO22	2.03	2.78	1.93	2.29	1.99	3.14	2.58	2.40	2.51
RO31	2.21	3.10	2.00	2.42	2.13	3.31	2.95	2.16	2.58
RO32	1.21	3.39	2.92	4.08	2.74	4.46	3.79	4.13	4.65
RO41	2.44	2.75	2.33	2.35	2.07	3.44	2.61	2.18	2.90
RO42	1.83	2.87	1.93	2.62	2.18	3.84	2.57	2.41	3.26
SI01	3.80	3.22	3.64	4.22	3.64	4.07	3.23	3.49	3.51
SI02	3.80	3.33	3.71	4.64	3.64	4.45	3.48	4.53	4.43
SK01	3.44	3.98	3.52	4.69	3.79	4.51	4.09	5.23	5.03
SK02	3.13	3.52	2.98	3.51	3.78	3.44	3.38	2.63	3.27
SK03	3.26	2.97	2.87	3.19	3.61	3.16	3.16	2.86	3.03
SK04	3.26	2.92	2.66	2.93	3.52	2.97	2.94	2.97	2.93

I¹ Institutions. I² Infrastructure. I³ Health. I⁴ Higher Education and Lifelong Learning. I⁵ Technological Readiness. O¹ Labour Market Efficiency. O² Market Size. O³ Business Sophistication. O⁴ Innovation

Source: own calculation and elaboration, 2014