REVISION EXERCISES U1-12

POSE/PRESENT, UNDERMINE, EARN, WAX, ADJUST, FUND, ESTABLISH

- 1. Sometimes it's difficult to **earn** trust and **establish** good business relationships in this country.
- 2. Please adjust the pace of your delivery to reflect what the audience is used to.
- 3. He was **waxing** lyrical in a classroom on what happens in a business environment without having the first hand experience himself.
- 4. In India more and more people will have to start working early and **fund** their own education due to increasingly higher education costs.
- 5. The arrival of big multinational companies is **undermining** virtues such as loyalty, hierarchy and discipline.
- 6. These **pose/present** a mortal threat to the country's continued expansion.

SEE, FILE FOR, STAVE OFF, WRITE OFF, JACK IN, PRESIDE OVER

- 7. The company **staved off** collapse last year thanks to a restructuring in banks and bondholders agreed to **write off** most of the company's debt.
- 8. The year 2005 **saw** a massive decrease in investment activity.
- 9. Yesterday they **filed for** bankruptcy protection.
- 10. The Czech Republic is presiding over the EU now.
- 11. He **jacked in** his job and became self-employed.

DECLARE, TAP OUT, MINIMIZE, BIND, TOUT FOR, SOLICIT FOR, TAP INTO, BE RENOWNED, WHIP UP, GO

- 12. Sometimes consultants resort to using risky strategies like **touting for** business from clients in whose offices they 're currently working.
- 13. Anybody can set up their own business and **solicit for** work.
- 14. The professional code will **minimize** the chances of an assignment **going** wrong.
- 15. Members of this institute **are bound by** a professional code of conduct.
- 16. Traditional sources of revenue have been largely **tapped out**. There is an urgent need to find new alternatives.
- 17. Companies try to **whip up** investors' enthusiasm with ambitious growth plans.
- 18. This company **is renowned for** its ability to **tap into** new areas of growth.
- 19. In 2000 the company reported a mammoth loss and **declared** bankruptcy.
- 1. These issues set the stage for communication difficulties and potential **misuderstandings**. /UNDERSTAND/
- 2. It's the most **comprehensive** and **authoritative** book on the issue. /COMPREHEND, AUTHORITY/
- 3. These are all ripe areas for **misinterpretation** and irritation. /INTERPRET/
- 4. The **lecturer** made a few serious mistakes in the speech **delivery**./LECTURE, DELIVER/
- 5. This is not a tax-**deductible** item. /DEDUCT/
- 6. She didn't manage to finish the research so the impact of her work will be **insignificant**. /SIGNIFY/
- 7. Allow the other person to finish her/his **response** or **contribution** without interrupting. /RESPOND, CONTRIBUTE/

- 8. It's been **pleasure** talking to you. /PLEASE/
- 9. The **appraisees** are having an **appraisal** meeting with their line managers. /APPRAISE, APPRAISE/
- 10. The university won **recognition** from other **prestigious** education **providers**. /RECOGNISE, PRESTIGE, PROVISION/
- 11. We talked in strict **confidence** about the issue. This is a sensitive matter. /CONFIDE/
- 12. Instructors become **facilitators** and mentors. /FACILITATE/
- 13. We need to improve the **accountability** of the board to shareholders. /ACCOUNT/
- 14. One effect of **deregulation** in the industry has meant that it is now not **obligatory** for companies to purchase from any one source. /DEREGULATE, OBLIGE/
- 15. Choose your words **carefully**. A **misused** word can lose you **credibility**. /CARE, USE, CREDIBLE/
- 16. They are **hostile** and feel **suspicious** about why calls are recorded. /HOSTILITY, SUSPECT/
- 17. Here is some **representative** feedback. /REPRESENTATION/
- 18. We have **consistently outperformed** our larger rivals. /CONSISTENT, PERFORM/
- 19. The position is for four months to cover **maternity** leave. /??MOTHER/
- 20. He is our most **knowledgeable** consultant. /KNOW/
- 21. They stopped using it gradually. /GRADE/
- 22. He specializes in **succession** planning. /SUCCEED/
- 23. Mr Smith's **successor,** Mr Simpson decided to diversify into electrical **appliances**. /SUCCEED, APPLY/
- 24. They are not going to be granted any **concessions.** /CONCEDE/
- 25. It was an example of **contractual failure**. /CONTRACT, FAIL/
- 26. Written contracts should also include fees and deliverables. /DELIVER/
- 27. The problem is the test can draw **inaccurate, misleading** or even damaging **conclusions.** /ACCURACY, LEAD, CONCLUDE/
- 28. The market is becoming increasingly competitive. /INCREASE, COMPETE/
- 29. They have the cheak to ask for huge fees for **substandard** work. /STANDARD/
- 30. Finding a new source of **growth** is very difficult. /GROW/
- 31. Was it **distraction** that caused Swissair's **punctuality** and baggage handling to **worsen**, hurting business, and its **investments** in the world's more **marginal** airlines to prove an **additional** drag on its finance? /DISTRACT, PUNCTUAL, WORSE, INVEST, MARGIN, ADD/
- 32. Companies are moving away from large **economies** of scale. /ECONOMICS/
- 33. Unfortunately he is very **unlikely** to get the job. There are other excellent **applicants.** /LIKE, APPLY/
- 34. You need to put **emphasis** on important words. /EMPHASIZE/
- 35. Send them a second **reminder** letter. /REMIND/

U13 ACCOUNTING AND FINANCIAL STATEMENTS

- 117 Výsledovka / Výkaz zisků a ztrát = Profit and loss account (GB)/ Income Statement (USA)
- 118 Rozvaha = Balance sheet

- 119 Výkaz hotovostních tok $\mathring{\mathbf{u}}$ v podniku = The funds flow statement (GB) / Source and application of funds statement
- 120 dlouhodobá a krátkodobá pasiva = long- term and short-term liabilities
- 121 zmrazit, uvolnit aktiva; udávat jako aktiva= to freeze, release assets; to record/show as assets
- 122 hmotná a nehmotná aktiva = tangible and intangible assets
- 123 zhodnocující se aktiva = appreciating assets
- 124 výdaje příštích období = accrued / accumulated expenses
- 125 vlastní jmění = owners '/ shareholders 'equity
- 126 financovaný z nerozdělený zisk = financed from retained earnings
- 127 vytvořit si dobré jméno společnosti (jako aktivum) = to build (up) goodwill
- 128 zvýšit daňovou povinnost = to increase tax lability
- 129 výše akumulovaných odpisů, oprávky = accumulated depreciation charges
- 130 prosperující podnik = a going concern
- 131 podvojné účetnictví = double entry bookkeeping

U14 BANKING

- 132 denně vypočítávaný úrok z dluhu = daily calculated interest on the debt
- 133 vybírat peníze bez výpovědní lhůty a jakýchkoliv dalších omezení = to withdraw money without any notice and any further restrictions
- 134 přetažený účet = an overdrawn account
- 135 vkládat peníze do smluvené výše = to deposit money to an agreed limit
- 136 držitel vkladového účtu = a holder of a deposit/ time/ notice account
- 137 ukončit existenci běžného účtu = to terminate the existence of the current/ checking account
- 128 debetní karta často mylně považovaná za kreditní = a debit card often mistaken for a credit card
- 129 bankovní transakce provedené z domácího počítače = banking transactions done/carried out from one's own personal computer
- 130 měsíční bankovní výpis udávající zůstatek na účtu = a monthly bank statement showing the balance
- 131 zažádat si o, rozšířit debetní saldo/ přečerpání účtu = to apply for, extend overdraft
- 132 bránit komerčním bankám v upisování cenných papírů, jmenovitě akcií a dluhopisů = to prevent commercial banks from/- underwriting securities, namely shares and bonds
- 133 makléři a pojišťovny = stockbrokers and insurance companies
- 134 legislativa prosazující přísné rozdělení mezi komerčními a investičními bankami = legislation enforcing strict separation between commercial and investment banks

- 135 účtovat si úrok = to charge interest
- 136 obchodovat s penězi = to trade in money
- 137 rovnováha mezi výnosem a rizikem, likviditou a různými daty splatnosti = balance between yield and risk, liquidity and different maturities
- 138 získávát finanční prostředky na různých finančních trzích = to raise funds on various financial markets
- 139 účtovat si tučné poplatky za služby = to charge fat fees for services
- 140 vydávat cenné papíry = to issue securities
- 141 zrušit přísný mezinárodní zákon= to repeal a strict international law
- 142 diskontní sazba určovaná centrální bankou = the discount rate determined by the central bank
- 143 úvěruschopnost klienta jako odhad půjčovatele soudobé a budoucí solvence vypůjčovatele = credit rating / credit standing / creditworthiness as the lender's estimate/ estimation of the borrower's present and future solvency
- 144 garantovaný bankovní jistotou = guaranteed by a collateral
- 145 splatit závazky v okamžiku, kdy se stanou splatnými = to pay liabilities when they become due

U15 STOCKS AND SHARES

- 146 snížit, popřít, přijmout neomezené ručení za dluhy = to reduce, deny, accept unlimited liability for debts
- 147 založit společnost s ručením omezeným = to found a limited liability company
- 148 zbankrotovat = go bankrupt
- 149 být soudem prohlášený (za společnost) v úpadku = to be declared bankrupt by the court
- 150 právní entita oddělená od svých majitelů = legal entity separate from its owners
- 151 aktiva nedostačující k pokrytí dluhů = assets not sufficient / insufficient to cover debts/ liabilities
- 152 dluhy, kterou zůstanou nezaplacené = debts which remain unpaid
- 153 banka specializující se na rizikový kapitál = bank specializing in venture capital
- 154 Společenská smlouva obchodní společnosti (GB) = Memorandum of Association
- 156 stanovit povinnosti ředitelů a práva akcionářů = to set out/ stipulace the duties of directors and rights of shareholders
- 157 authorized share capital = vydaný/upsaný akciový kapitál
- 158 mít akcie obchodovatelné na významných burzách = to have shares traded on major stock exchanges

- 159 zažádat o kótování společnosti na NY burze = to apply for the company to be quoted on the New York stock exchange
- 160 společnosti, jejichž akcie jsou veřejně obchodovatelné = companies whose shares are publicly traded
- 161 splnit velkou řadu náročných požadavků = to fulfil a large numer of demanding requirements
- 162 akcie poprvé uvedeny na trh v ceně \$14.50 = shares floated at \$14.50
- 163 oznámit částečné (první) uvedení společnosti na akciový trh = to announce partial flotation/ initial public offering
- 164 složit, poskytnout počáteční kapitál = to put up, provide initial/starting/start-up capital
- 165 úředník obchodního rejstříku spravující obchodní rejstřík = a registrar of companies in charge of company register
- 166 snažit se získat čerstvé finanční prostředky skrze nárokovou emisi = to seek to raise fresh funds through a rights issue
- 167 nečekaně navrhnout emisi gratis akcií = to unexpectedly propose bonus issue
- 168 akcionáři mající nárok hlasovat na valné hromadě = shareholders entitled to vote at a General Meeting
- 169 část rozdělených zisků ve formě dividend = a proportion of distributed profits in the form of a dividend
- 170 nevypočítat zbytkovou hodnotu = not to/ fail to calculated residual value

U23 – CENTRAL BANKING, MONEY AND TAXATION

- 1. stanovení horních a spodních limitů pro úrokové míry = setting interest rate ceilings and floors
- 2. dohled nad komerčními bankami = **commercial banks/banking supervision**
- 3. fungovat jako poslední instance v půjčování peněz = **to act as a lender of last**
- 4. banka zbankrotovala = the bank went bankrupt
- B: 5. schodek a přebytek rozpočtu = **budget deficit and budget surplus**
- 6. nezabývat se cenovou nestabilitou = not to be concerned with price instability
- 7. velká proměnlivost v bankovních poplatcích = a great volatility in bank charges
- 8. navzdory dlouhodobým inflačním důsledkům =**despite long-term inflationary consequences**
- 9. využívat politický hospodářský cyklus zvýšením nabídky peněz = **to exploit the political business cycle by increasing the money supply**
- 10. využívat mezer v daňových zákonech = to exploit loopholes in tax laws
- 11. metody zrychlených odpisů vytvořené, aby společnosti mohly odpočítávát náklady svých investic ze svých zisků = methods of accelerated depreciation

designed/created to allow companies to deduct the cost of investments from their profits

- 12. zaměstnanecké požitky místo zdanitelných peněz = **perks instead of taxable money**
- 13. odpočitatelný z daňového základu = **tax deductible**
- 14. přerozdělit bohatství = **to redistribute wealth**
- 15. odrazovat zákazníky od kouření cigaret = **to dissuade customers from smoking cigarettes**
- 16. daň z dovozu = **tax on imports**
- 17. neohlašované pracovní poměry na částečný úvazek známé jako melouchy = **undeclared part-time jobs known as moonlighting**
- 18. podzemní ekonomika = **underground economy**
- 19. investice, pomocí kterých jednotlivci mohou odsunout platbu daně, známé jako daňový úkryt = investments through which individuals can postpone payment of tax know as tax shelters
- 20. zaměstnanci s vysokým platem = highly paid employees
- 21. mít daňovou ztrátu = to make a tax loss
- 22. praní špinavých peněz se pokouší zamaskovat původ peněz = **money laundering tries to disguise the origin of the money**
- 23. daňový únik (legální) = tax avoidance
- 24. daňový únik (nelegální) = tax evasion
- 25. Bahamy jako hlavní zástupce daňových rájů the Bahamas as the main representative of tax havens

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reasons – can be omitted
in an intercultural setting – can be omitted
team members ☒ they
of living and working in a different culture – can be omitted
All of these difficulties when working in an international context mean ☒ this is why
project managers ☒ they
cultures ☒ ones

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1B 2C 3D 4A 5A 6B 7C 8D 9B 10C

1 FICKLE 2 TIME 3 FLASHY 4 BACK-END 5 STORE 6 ORDER 7 WEBSITE 8 SELLING 9 PRICE 10 A MISTAKE

1 IT IS THE INCREASED 2 WAS THEIR POOR 3 THE THING THAT

- 4 WHAT HAS
- **5 QUEUING**
- 6 IS THAT IT'S
- p. 116
- 1 OK
- 2 OK
- 3 YOU
- 4 OK
- 5 THE
- 6 HAVE
- 7 THAT
- 8 BEEN
- 9 THAT
- 10 OK
- 11 NOT
- 12 DO
- 1 DEADLINE
- 2 REACH A CONCENSUS
- 3 SETBACKS
- **4 OVER BUDGET**
- **5 SAFETY**
- 6 MULTI-TASK
- 7 ON TRACK
- 8 SPONSOR
- p. 117
- 1 IT
- 2 IT
- 3 BY THEN
- 4 THEY
- 5 THE OTHER
- **6 BOTH PARTIES**
- 7 THE PROJECT
- 8 THIS
- 9 THEM
- 10 THIS
- 1 SPEAK UP
- 2 CONFRONTING
- 3 OVERRUNS
- 4 DIRECT STYLE
- **5 MILESTONES AND DELIVERABLES**
- 6 FACE-TO-FACE
- 7 AROUND THE CLOCK
- **8 MEETING TIMES**
- 9 TELECON

10 TEAMWORK