## Developing an Eco-social Enterprise

Session 1 Monday 24 April, 2023

Tim Crabtree Wessex Community Assets & Plymouth University

### Outline of the course

- What are our concerns?
- How might we address our concerns through developing an eco-social enterprise?
- Working in groups on a business idea
- Systems thinking
- Developing a theory of change
- Developing a business canvas
- Group presentation on Friday = the evaluation























economics as if people and the planet mattered





![](_page_9_Picture_1.jpeg)

![](_page_9_Picture_2.jpeg)

![](_page_10_Figure_0.jpeg)

![](_page_11_Figure_0.jpeg)

![](_page_12_Figure_0.jpeg)

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![](_page_15_Picture_0.jpeg)

•Name an eco-social enterprise that you are aware of and like for some reason?

•What is interesting about that enterprise?

#### Wessex Community Assets: 2003 – 2023 Supporting 50 communities across Devon, Dorset & Somerset

![](_page_16_Picture_1.jpeg)

wessexca.co.uk

#### Wessex Community Assets: 20 years of innovation

- Pioneered the use of community shares.
- Supported over 100 eco-social enterprises.
- Developed one of the UK's largest enabling services for community-led housing.

![](_page_17_Figure_4.jpeg)

![](_page_17_Figure_5.jpeg)

wessexca.co.uk

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### Support for Community Housing since 2001

- Working in Devon, Dorset and Somerset
- 25 projects completed over 250 houses; 25 projects in progress

![](_page_18_Figure_3.jpeg)

wessexca.co.uk

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![](_page_20_Picture_0.jpeg)

![](_page_20_Picture_1.jpeg)

## Small number of projects with focus on sustainability

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![](_page_21_Figure_2.jpeg)

Christow CLT and Teign Housing completed 18 Passivhaus affordable homes in the Dartmoor National Park wess

wessexca.co.uk

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### The challenge:

We need the majority of new houses to be affordable and sustainable....

And we need to transform the existing housing stock.

### **Question:**

# What are the problems with the way we build houses?

![](_page_24_Figure_0.jpeg)

![](_page_25_Figure_0.jpeg)

Diagrams: Sturgis Carbon Profiling/ RICS.

![](_page_26_Figure_0.jpeg)

Source: Waste Statistics Regulation return

![](_page_27_Picture_0.jpeg)

![](_page_27_Picture_1.jpeg)

Affordable, sustainable houses

![](_page_27_Picture_3.jpeg)

### Potential local building materials

Raw material	Product	Possible sources
Stone	Stone facing	Existing small quarries
Boulders	Saddle stones	Local farms
Lime	Lime putty	Small scale clamp burning
Slate	External floor slabs	Several local quarries
Cobbles	External floors and paths	Local rivers, streams.
Gravel	For back-fill and bedding	Local quarries
Sand	For mortars, renders and plasters	Local quarries and rivers, seashore, streams
Subsoil for cob	Cob for mass walling	Local farms
Clay for plasters	Base coat plasters, clay slips and clay/straw	Extensive clay beds in the local area.
	infill panels	Also available as processed dry clay in bags
Clay for pigments	Natural clay and lime based paints	Extensive in the local area
Naturally durable timber	Rafters, beams, joists and cladding	Oak, Sweet Chestnut, larch, Douglas Fir, Western
	and roof shingles	Red Cedar
Non durable timber	Studwork and internal boarding and	Spruce, Scots pine, Ash, Willow, as well as the above
	joinery	
External Joinery grade timber	Windows and Doors	Oak, Sweet Chestnut, European Larch
Floor boards	Heavy use	Oak, Sweet Chestnut, Ash
Straw bales	Straw bale walls and staw/clay slip infill	Local arable farmers
Agricultural hemp	Cast lime/hemp shiv infill	Local arable farmers
Sheeps wool	Loose insulation	Local Farmers
Thatching reed	Roofing	Sourced from local wetlands

### Net zero and sustainable construction

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https://www.materialepyramiden.dk/

![](_page_30_Picture_0.jpeg)

![](_page_30_Picture_1.jpeg)

![](_page_30_Picture_2.jpeg)

# The Raise the Roof project addresses three inter-locking concerns:

- The **crisis in the housing sector**, characterised by lack of affordability, lack of sustainability and lack of security.
- The **crisis of livelihoods** in smaller towns, characterised by low average wages and job insecurity, lack of access to skills training, and lack of support and resources to support the start up or expansion of local enterprises.
- The **ecological crisis**, encompassing climate change, biodiversity loss and poor management of the natural environment, including agricultural land and woodlands, combined with pollution and resource depletion.

# The Raise the Project seeks to answer these questions:

- Can we build or refurbish housing in such a way that we help maintain and create jobs within a resilient local economy?
- Can we imagine new and creative designs and construction methods for the houses we want to (re-)build and ensure they are affordable?
- Can we draw on sustainable materials that flow out of regenerative forestry and agriculture?

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![](_page_33_Figure_1.jpeg)

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#### Wood Chip Barn | Design + Make

https://vimeo.com/157159413

6 years ago | More

![](_page_35_Picture_4.jpeg)

![](_page_36_Figure_0.jpeg)

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# **Connected Everything (EPSRC programme)**: Development of models & prototypes with Plymouth University's Digital Fabrication Lab

UNIVERSITY OF PLYMOUTH Alejandro Veliz Reyes (Digital Design & Fabrication) Pieter De Wilde (Building Performance Analysis)

ADVISORY PANEL Tim Crabtree, Wessex Community Assets Mollie Claypool, Automated Architecture Ltd

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### Prototyping 1

![](_page_40_Picture_1.jpeg)

### Tiny House

High (Social) Value Manufacturing

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Republic Star April 8 Disk [Disk ][New ][N

The Life sum form lades had been tent feature. Section has more doors how may

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1:1 Housing system prototyping

![](_page_47_Picture_2.jpeg)

![](_page_48_Figure_0.jpeg)

This layout provides the fastest route to a finished, mortgageable shell. Minimum partitions need to be added initially aske from tolets and optionally bedrooms. This offers the greatest fieldslifty for the home owners to decide spatial configuration throughout time.

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![](_page_48_Figure_3.jpeg)

FIRST FLOOR

![](_page_48_Figure_5.jpeg)

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### Material approach

(Co)design and prototyping through digital fabrication

![](_page_51_Picture_2.jpeg)

### Material approach

(Co)design and prototyping through digital fabrication

![](_page_52_Picture_2.jpeg)

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(Co)design and prototyping through digital fabrication

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#### the harvest in numbers

- 15 tonnes of ensiled hemp- forage harvested
- 10 small round bales of wrapped ensiled hemp
- 8 large round bales of retted hemp
- 4 tonnes of loose retted hemp
- 50 small rectangular bales
- 35 people who came to fibre day

![](_page_58_Picture_7.jpeg)

![](_page_58_Picture_8.jpeg)

### What inputs do we need to process hemp?

![](_page_59_Figure_1.jpeg)

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![](_page_61_Picture_0.jpeg)

![](_page_61_Picture_1.jpeg)

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### **FIBERTRACK 660**

DECORTICATION ENGINEERED FOR TODAY'S HEMP INDUSTRY

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	The concerns we are addressing
Affordable sustainable	The housing crisis:
housing	<ul> <li>Lack of affordability</li> </ul>
	<ul> <li>Disparity between house prices and average wages</li> </ul>
	<ul> <li>Lack of security</li> </ul>
	<ul> <li>Lack of sustainability</li> </ul>
Local enterprise infrastructure	The crisis of livelihoods:
	<ul> <li>Fragile local economies</li> </ul>
	<ul> <li>Job insecurity</li> </ul>
	<ul> <li>Lack of skills &amp; facilities to create regenerative &amp; resilient local economies</li> </ul>
Regenerative land	The ecological crisis:
management	<ul> <li>Climate change</li> </ul>
	<ul> <li>Biodiversity loss</li> </ul>
	<ul> <li>Pollution, including from intensive agriculture</li> </ul>
	<ul> <li>Resource depletion</li> </ul>

## Question:

What am I concerned about? What is it that affects me? What am I drawn to engage with?

At this point don't talk about your idea for an eco-social enterprise.

	The activities to be delivered by our eco-social enterprise
Affordable sustainable housing	We will work with Assemble and local community-led housing groups to develop new designs for housing, and create a new co- operative to co-ordinate suppliers, contractors and the off-site construction process.
Local enterprise infrastructure	We will develop workspace to process timber, hemp and flax into the key elements of sustainable construction materials, including panels, frames, furniture and other fittings.
Regenerative land management	We will work with partners to support the improved management of woodlands and the cultivation of "woody fibres" such as hemp and flax, linking this to a network of farmers and an on-line platform for co-ordinating the supply of sustainable materials.

## Question:

### What is the main activity of your ecosocial enterprise?