



Assignment policy proposal

1. Developing a policy proposal
2. Characteristics and role of a policy paper
3. Analysis, decisions and implementation
4. Writing it down, presenting it
5. Structure for an introduction
6. Presentation on Tuesday



1. Developing a Policy Proposal

- *Describe/define an actual existing problem and a desired future state of affairs (local, regional/national, European)*
- *Analyse causes and effects, put them into a scheme,* (determine necessary knowledge, relevant stakeholders)
- *Analyse possibilities and limitations of changing causes that can be manipulated*
(how, by whom, with what means, when and in what order, with what costs, with who's support)
- *Make choices, determine means and ends* (instruments, determine criteria for results within what period; evaluation criteria)
- *Present a policy plan*
(place means and ends in scheme, timetable, organisations and people involved)



2. Characteristics and role of a policy paper

Functions of a policy paper (rational/social/political)

- definition and analysis of the issue/problem
- developing direction and instrumentation of action
- underlining the urgency of action
- legitimise interpretation of the situation, action, trade-offs
- symbolise attention
- fixing compromises, binding the actors involved



3. Analysis, Decisions and Implementation

- Reducing uncertainty: cognitive / voluntaristic
What is the nature of the problem?
Causal analysis, determining manipulative variables
Making choices

Two important elements:

- a) Look at the actors involved
- b) Analyse and design the implementation of the plan



a) Look at the actors involved

- Make a list of actors that are involved in the social (policy) problem.
- Indicate the relation between the actor and the problem.
- Does the actor cause the problem? In what way?
- Does the actor suffer from the problem? In what way?
- Does the actor benefit from the problem? In what way?
- Is the actor already involved in dealing with the problem? How?
- Does the actor know much about the problem?



b) Analyse and design the implementation of the plan

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a. there is a precise formulation of goals

- . based on a valid causal theory
- . with sufficient means
- . and a minimum number of decision points

- #### b.
- .decisions on implementation are consistent with goals
 - . the organisation of the implementation has a legal basis
 - . there is support of interest groups and authorities
 - . the implementation is executed by loyal organisations
 - . external parties/actors are allowed to participate
 - . and social economical conditions remain equal during the implementation period



4. Writing it down, presenting it

- writing of the policy proposals
- compelling arguments
- legitimate choices
- administrative, political and societal support
- clear objectives and instruments: executable and effective
- visible principles of good governance



5. Structure for an (one page) introduction

- Introduce the problem
- Describe the nature of the problem
- Describe the scope of the problem
- Describe the urgency of the problem
- Describe the necessary change/improvement/desired state of affairs;
- Describe the goal of the policy (to) develop(ed)
- Describe the perspective on possible solutions / instruments
- Describe the structure of the policy plan / ‘white paper’



6. Front stage presentation of the policy plans (Thursday afternoon)

30 minutes for each subgroup: 10-15 minutes presentation,
10-15 minutes discussion

See the hand out

- !! You may use a powerpoint and/or the whiteboard to support your presentation
- !! Make sure both of you have a role in presentation and discussion
- !! Try to make the presentation lively so that you keep everybody's attention.
- !! Keep in mind that you defend the plan in front of a (virtual) audience of different stakeholders