

# EU CRISIS MANAGEMENT II.

22 November 2016

# Content

2

- European Security Strategy
- Developing civilian capabilities
- Civilian – military interaction
- Comprehensive approach
- Conflict prevention
- EU Police missions - strongest future?
- EU Global Strategy
- EU vs. NATO / UN / US

# ESS and its adoption

3

- core document of the **normative strategic thinking** behind the ESDP
- drafted by **Javier Solana**
- adopted in 2003: “**A Secure Europe in a Better World**”
- considered **politically unfeasible** (“**Atlanticists**” vs. “**Europeanists**”), interesting X not realistic
- **Surprising scope**, given the **magnitude** and **suddenness**

- normal **decision-making procedures by-passed** (PSC) by means of formation (Solana)
- just a **demonstration of regained unity after the divide over the Iraq war?** (high symbolic value but little real impact?)
- **ESS** constantly referred to by all following documents
- **tactical use of the strategy:** the more convincingly a proposed initiative can be linked to it, the more difficult it is to oppose

# ESS and other strategies

5

- ESS not the first strategy in the field of EU's foreign and security policy
- **Amsterdam Treaty** → “**common strategies**”
  - Russia, Ukraine (1999)
  - Mediterranean (2000)
- **sectional strategies:**
  - European Strategy against the Proliferation of WMD (2003)
  - European Union Counter-Terrorism Strategy (2005)
- **lack of any coherent strategy** from start of the ESDP → In support of which political objectives forces were to be deployed?
- **intra-European crisis over Iraq** → **stimulus** that made a breakthrough possible
  - **MS supporting the Iraq invasion** → EU cares about the security threats perceived by the US
  - **MS opposing the invasion** → also other options available to deal with threats

# ESS and its content

## **(1) Global security environment**

- key threats: terrorism, weapons of mass destruction, failed states, organized crime and regional conflicts
- stresses the **complex causes** behind contemporary conflicts
- EU faces the same problems as the US

## **(2) Strategic objectives of the EU**

- (a) addressing the threats
- (b) **building security in the neighbourhood**
- (c) international order based on effective multilateralism

## **(3) Policy implications for the EU**

- (a) more active
- (b) more capable
- (c) **more coherent**
- (d) working with partners

# ESS and the comprehensive approach

7

- **comprehensive / holistic approach to security** = integration of all dimensions of foreign policy
- based off the work of **UN, OSCE**, esp. after the end of the CW
- **terrorist attacks of 11 September 2001** → renewed focus on the politico-military dimension and defence against external enemies
  - **EU: comprehensive response to terrorism** (in-depth political dialogue, need for economic, political and legal instruments, close cooperation between states and international organizations)
  - **US: one-dimensional “war on terror”** (common understanding of security problems X different response – multilateralism, not unilateralism)

# Comprehensive approach tasks

8

- Peace-keeping/-making
- Police
- Security Sector Reform
- Civilian/Military Mentoring
- Monitoring and Advising
- Rule of Law
- Humanitarian/Rescue Tasks
- Civilian administration
- Civil protection Monitoring

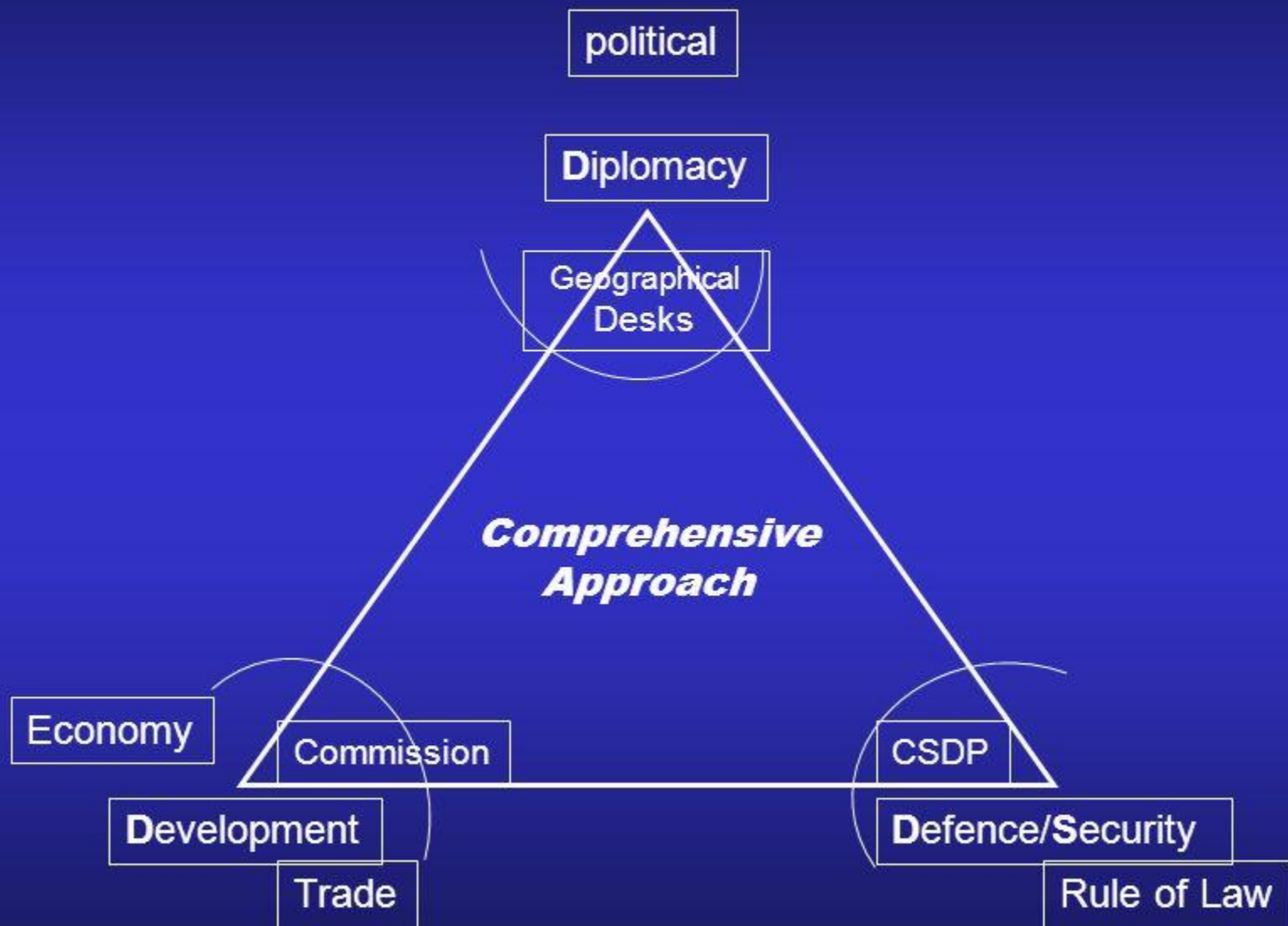


# CMCO vs. CIMIC

9

- civil-military interaction in 2 terms – **internal and external**
  
- **Former inter-pillar activities** and comprehensive crisis management **within** the EU - Civil-military co-ordination (**CMCO**)
  
- **Interaction in the field, tactical-operational level**: with the environment and other actors, including the populace - Civil-military co-operation (**CIMIC**)
  
- Coordinator for comprehensive approach?
  - Long-term: **Civil-Military Cell in the EU Military Staff**
  - Short-term (case): **Crisis Response Coordination Team – CRCT**

# CSDP – essential element of Crisis Management



# Application in Bosnia and Herzegovina

11

- CMCO BiH
  - ▣ EUFOR Althea
  - ▣ EUPM
  - ▣ EUMM
  - ▣ EU Delegation
  - ▣ EU Special Representative
  
- CIMIC BiH
  - ▣ National groups within Althea
  - ▣ Protection of NGOs
  - ▣ Reconstruction projects
  - ▣ Taskforce establishment to build refugee camps

# Challenges to civ-mil progress

12

- **CIMIC instruments less developed in multiple external agent cooperation – NATO, UN, OSCE involvement**
- Both CMCO and CIMIC approaches within EU crisis management may **promote militarization of crisis management**
- Lack long-term impact within all segments of the comprehensive approach – **namely conflict prevention**

# Civilian capabilities limitations

13

- Even civilian capabilities are hindered by caveats
- **MCM** – stabilization, army reform, critical period support, entry/exit gateway for complex UN missions
- **CCM** – democratic standards, rule of law, fighting organized crime, terrorism, corruption
  - ▣ Monitoring missions – confidence building, ceasefire observation

# Meeting Civilian Expectations

14

- Collective decision to deploy
  - ▣ But **individually funded**
    - Leads to unwillingness to foot the bill
- **Need for experts at home**
  - ▣ They are a part of the regular police/civilian security force
    - No national contingents for EU use as with military
- **Not as prestigious** as military operations
- EU forced to often deploy ex-military experts

# Development of civilian capabilities

15

- **Feira European Council (6/2000)** → 4 priority areas:
  - (1) police
  - (2) rule of law
  - (3) civil administration
  - (4) civil protection
  
- + decision to create a pool of police officers, judges, prosecutors and civilian administration experts, assessment and intervention teams
  
- **2004 – Civilian Headline Goal 2008** → 6 priority areas:
  - (5) monitoring capabilities
  - (6) generic support capabilities
  
- **quantity** – ok X **quality** – shortfalls

# Conflict prevention within CM

16

- **ESS - Preventive engagement**
  - Civil wars on average consume 30 years worth of the country's GDP and recovery takes approximately 14 years
  
- EU Early warning system?
  - EU Delegation Reports
    - More than 5000 staff in 140 locations
  - Watch-lists
    - Compiled by SITCEN/Crisis Room
  
- Directorate for Conflict Prevention and Security Policy within the EEAS



# Crisis management in EU proximity

17

- Stronger possibilities in pan-European area through **structural prevention**
  - ▣ Appeal of enlargement
  - ▣ Development aid
  - ▣ Association agreements
  - ▣ Regional programs
  - ▣ EU Neighborhood Policy
  - ▣ Political dialogue
  - ▣ Civil society cooperation
  - ▣ EU Election observation missions
- Real asset in opening political dialogue

# Economic instruments

18

- **IfS - Instrument for Stability**
  - Dedicated EU financial instrument for immediate crisis response and long-term stabilization
- **ENP, IPA, DCI, EDF – geographical instruments**
  - ENI - European Neighborhood Instrument
  - IPA – Instrument for Pre-accession
  - DCI – Development Cooperation Instrument
  - EDF – European Development Fund
- **EIDHR**
  - European Instrument for Democracy and Human Rights
- **Humanitarian Assistance Programme**
- **ECHO**
  - European Commission's Humanitarian aid and Civil Protection Department
  - Disaster and humanitarian relief

# EU in Afghanistan – internal coordination model?

19

## □ **EUSR –**

- lack of financial resources, lack of political weight
- Conflict prevention instrument in military intervention and counter-insurgency setting

## □ **EUPOL –**

- Insufficient personnel, inability to deal with adverse conditions on the ground without NATO support
- Police training and Interior Ministry reform on small scale

## □ **Individual member state missions and initiatives**

- Fell short in comparison to NATO effort, originally a strain on security management and thus resource allocation

# EU in Afghanistan – internal coordination model?

20

## □ **Commission –**

- Variety of construction projects, trust fund allocations, paying for civil servants in administration
- Purely a financial actor, (paying almost in full for police operation)

## □ **Lack of institutional coherence** to create enough political leverage for a coordinated application of multiple instruments

- Diverging priorities of MS
- No own military instruments
- Prevention and reconstruction instruments filling gaps in NATO mission, rather than coherently for greater effect

# EUPOL – can the EU be a significant player outside its traditional zone of influence?

21

- **EUPOL** – EU police mission in Afghanistan
- **2007-**
- up to 235 police and justice training experts (compared to ~1500 EULEX)
- **Mandate:** *building a civilian police service that operates within an improved rule of law framework and in respect of human rights*
- **No executive mandate** – only limited to advising
- Preceded by German GPPO police project - deemed insufficient and ineffective
- Completely voluntary basis in opting for Afghanistan civilian mission, EULEX a much bigger draw and safer conditions
- EULEX in comparison, has executive mandate, is integrated with border, customs, judiciary, prosecution, even prisons and anti-corruption

# EU in Afghanistan – external coordination model?

22

- NATO dominance
- No near-EU financial, economic, or development instruments available – ad hoc financing models
- Many parallel local efforts organized by EU member states through NATO PRTs
  
- Eventually superseded by NATO NTM-A (CTSC-A) 2009-2014, which took over the coordination role of training in the security sector
- No NATO-EU security agreement, because **Turkey declined to share security information with Cyprus**

# Accurate EuObserver assessment 2015

23

- EU countries were shy to pledge manpower. Eupol was bedeviled by hundreds of **bureaucratic “milestones”** issued by Brussels, and tender procedures for projects took ages
- The EU mission also faced **needless “competition” from other structures**, such as **Eurogendfor**, a European military police body based in Italy, or **NTM-A**, a Nato police-training project
- Extreme casualty sensitivity and recruiting hurdles
- Incapable of overcoming local problems
- When Eupol arrived, in 2007, 80 percent of Afghan police were illiterate and corruption was “pervasive”, Taliban attacks claimed hundreds of lives - in 2012 alone it killed 57 Afghan prosecutors, targeted EU staff as well
- **30 percent** of mission budget on security: hundreds of armoured cars and round-the-clock protection by **Hart, a small, British private security firm**

# New ESS in the year 2016 - expectations

24

- Calls for updating
- Much **heavier emphasis on developing diplomatic instruments**
- **New mediation strategies** incorporation
- New security environment, rising China, real threat from non-state actors, withdrawing USA, **rising costs** of “small group” or “**mini-lateralism**” approaches to crisis management
- **Integration/enlargement** still a viable universal solution to stabilization?
- **Regional determination of priorities?** Africa EU/Asia USA
- **Larger role in peacekeeping** with “transformative capabilities”
- **European army?**
  - “EU’s soft power must be matched by collective hard power and a more efficient use of our €210 billion yearly defence spending.”



# EU Global Strategy

25

- **PESCO** – Permanent Structured Cooperation - two-speed integration
- Rapid response relevance and deployability
- EU global strategy
  1. **Respond to crises in full cycle**
    1. Focus on prevention
  2. **Build capacity of partners**
    1. Improving partner resilience
    2. CBSD – capacity building for security and development
  3. **Protect the union within**
    1. Counter disinformation, trafficking, ...

# EU Global Strategy

26

- Revise Feira 2000 in new environment
  - 4 priorities
    - the police, strengthening the rule of law, civil administration and civil protection
- Focus on training, rapid force generation, and enforcing generic functions for deployability
- Intelligence, reconnaissance, cyber security, maritime security, strategic enablers
- Level of Ambition to inform capabilities

# EU impasse? Between UN / NATO

27

- Soft power vs. hard power
- US cooks meals, EU does dishes?
- Maintaining an acceptable image
  - Too weak to threaten
  - Too fragmented to promote a single interest
  - Too diverse to avoid partial initiatives
  - Too economy driven to get deeply involved
  - Non-confrontational
  - Extremely casualty sensitive

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