### **CDSn4001: Conflict Analysis**

National misperception as a cause of war

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## Agenda

- Individual/perceptual lens on conflict
  - How do leaders respond to ambiguity and uncertainty in IR?
  - Do decision-makers' perceptions/ misperceptions/biases matter in global politics?
  - How can we use our knowledge of cognitive biases to lessen the potential for/intensity of conflict?

## Unmotivated vs. motivated bias

#### Unmotivated bias

- Results from the simplification/categorization that decision makers use to make sense of the world
- Decision making characterized by bounded rationality
- Bounded rationality: decision makers try to be rational but face inherent limits on their ability to do so (too much information, inability to process it) → people take shortcuts, decision-making is not irrational but imperfectly rational

## **Prospect theory**

- How individuals weigh options is heavily influenced by whether the outcome is seen as a loss or a gain.
  - Individuals are much more willing to take a risk to avoid loss than to achieve gain.
- Results in a strong status quo bias in IR leaders will take great risks to protect what they have

# Inmotivated vs motivated bias

- Motivated bias
  - Due to some psychological need;
  - The actor sees what they want to see
  - Cognitive dissonance: individuals tend to construct internally consistent views of the world.
    When a new piece of information doesn't fit with internal beliefs → psychological discomfort → affects interpretation of new information