FEEDBACK

1. JOHARI WINDOW

	known to self	not known to self
known to others	ARENA	BLIND SPOT
not known to others	FACADE	UNKNOWN

2. FEEDBACK GIVING & ACCEPTING

FEEDBACK GIVING	FEEDBACK ACCEPTING
• GIVEN ON REQUEST	• LISTEN ACTIVELY
Feedback is effective when it is given on request.	It is important to listen carefully and remember
Both ends should agree with feedback giving.	(even take notes) the information.
• THE RIGHT TIME AND PLACE Feedback giving needs at least basic privacy and adequate time – it should never be given in a hurry.	• MAKE SURE YOU UNDERSTAND Open questions or asking for more examples can help you to clarify unclear and vague information.
• DESCRIPTION NOT EVALUATION	• DO NOT DEFEND YOURSELF
Feedback describes what a person has done or	There is no need to explain why you have done
said, it does not evaluate if it is right or wrong.	certain thing the way you have.
• BE CONCRFETE, NOT GENERAL	• TAKE TIME FOR EVALUATION
Concrete observed situation should be described,	It is important to take enough time to think about
feedback does not generalise form the particular	the information and analyse critically which areas
situation.	are to be changed and why.
• CONSEQUENCES	• SAY "THANK YOU"
Feedback summaries all reactions of the people	Honest and well-given feedback is a useful gift
involved and/or consequences of a person's	that deserves acknowledgement, even if
behaviour in the given situation.	negatives prevailed.
BALANCE Positives and negatives should be in balance.	